

# els

# Fourth Quarter 2020

**Earnings Release and Supplemental Financial Information** 









## **Table of Contents**

Earnings Press Release	i-iv
Supplemental Financial Information Operations Update Investor Information	1 2
Financial Information	
Financial Highlights	3
Consolidated Balance Sheets	4
Consolidated Income Statements	5
Non-GAAP Financial Measures	6
Selected Non-GAAP Financial Measures	7
Reconciliation of Net Income to Non-GAAP Financial Measures	8
Consolidated Income from Property Operations	9
Core Income from Property Operations	10
Non-Core Income from Property Operations	11
Income from Rental Home Operations	12
Total Sites and Home Sales	13
Memberships – Select Data	14
Market Capitalization	15
Debt Maturity Schedule	16
Non-GAAP Financial Measures Definitions and Reconciliations	17-19



CONTACT: Paul Seavey (800) 247-5279

FOR IMMEDIATE RELEASE

January 25, 2021

# **ELS REPORTS FOURTH QUARTER RESULTS**Introduces 2021 Earnings Guidance and Increases Annual Dividend

**CHICAGO, IL** – January 25, 2021 – Equity LifeStyle Properties, Inc. (NYSE: ELS) (referred to herein as "we," "us," and "our") today announced results for the quarter and year ended December 31, 2020.

All Common Stock and OP Units as well as per share results reflect the two for one stock split that was completed on October 15, 2019. Additionally, all per share results are reported on a fully diluted basis unless otherwise noted.

#### Financial Results for the Quarter and Year Ended December 31, 2020

For the quarter ended December 31, 2020, total revenues increased \$13.3 million, or 5.1 percent, to \$271.9 million compared to \$258.6 million for the same period in 2019. For the quarter ended December 31, 2020, net income available for Common Stockholders increased \$9.6 million, or \$0.05 per Common Share, to \$64.6 million, or \$0.35 per Common Share, compared to \$55.0 million, or \$0.30 per Common Share, for the same period in 2019.

For the year ended December 31, 2020, total revenues increased \$54.1 million, or 5.2 percent, to \$1,091.4 million compared to \$1,037.3 million for the same period in 2019. For the year ended December 31, 2020, net income available for Common Stockholders decreased \$50.8 million, or \$0.29 per Common Share, to \$228.3 million, or \$1.25 per Common Share, compared to \$279.1 million, or \$1.54 per Common Share, for the same period in 2019. The financial results for 2019 included a gain of \$52.5 million on the sale of five all-age MH communities.

#### Non-GAAP Financial Measures and Portfolio Performance

For the quarter ended December 31, 2020, Funds from Operations ("FFO") available for Common Stock and OP Unit holders increased \$9.4 million, or \$0.05 per Common Share, to \$108.9 million, or \$0.57 per Common Share, compared to \$99.5 million, or \$0.52 per Common Share, for the same period in 2019. For the year ended December 31, 2020, FFO available for Common Stock and OP Unit holders increased \$0.4 million, to \$406.4 million, or \$2.11 per Common Share, compared to \$406.0 million, or \$2.11 per Common Share, for the same period in 2019.

For the quarter ended December 31, 2020, Normalized Funds from Operations ("Normalized FFO") available for Common Stock and OP Unit holders increased \$9.4 million, or \$0.05 per Common Share, to \$108.9 million, or \$0.57 per Common Share, compared to \$99.5 million, or \$0.52 per Common Share, for the same period in 2019. For the years ended December 31, 2020, Normalized FFO available for Common Stock and OP Unit holders increased \$16.9 million, or \$0.08 per Common Share, to \$418.7 million, or \$2.17 per Common Share, compared to \$401.8 million, or \$2.09 per Common Share, for the same period in 2019.

For the quarter ended December 31, 2020, property operating revenues, excluding deferrals, increased \$13.2 million to \$261.9 million compared to \$248.7 million for the same period in 2019. For the year ended December 31, 2020, property operating revenues, excluding deferrals, increased \$54.9 million to \$1,051.4 million compared to \$996.5 million for the same period in 2019. For the quarter ended December 31, 2020, income from property operations, excluding deferrals and property management, increased \$5.9 million to \$152.9 million compared to \$147.0 million for the same period in 2019. For the year ended December 31, 2020, income from property

operations, excluding deferrals and property management, increased \$25.4 million to \$606.8 million compared to \$581.4 million for the same period in 2019.

For the quarter ended December 31, 2020, Core property operating revenues, excluding deferrals, increased approximately 4.6 percent and Core income from property operations, excluding deferrals and property management, increased approximately 3.6 percent compared to the same period in 2019. For the year ended December 31, 2020, Core property operating revenues, excluding deferrals, increased approximately 3.9 percent and Core income from property operations, excluding deferrals and property management, increased approximately 2.9 percent compared to the same period in 2019.

#### **Business Updates**

Page 1 of this Earnings Release and Supplemental Financial Information provides an operations update.

#### **Investment Activity**

Since October 2020, we have completed the following acquisitions, representing a total investment of \$214.5 million:

- Dolce Vita at Superstition Mountain, a 484-site age-qualified MH community with entitlements to an additional 228 sites for development, and Meridian RV Resort, a 264-site RV community, in Apache Junction, Arizona,
- Leisure World RV Resort, a 333-site RV community, and Trails End RV Resort, a 362-site RV community, located in the Rio Grande Valley, Texas,
- Harbor Point RV Community, a 203-site RV community located in Sneads Ferry, North Carolina, and Topsail Sound RV Park, a 230-site RV community located in Holly Ridge, North Carolina, both are coastal and less than four miles apart,
- Marker 1 Marina, a 477-slip marina located near Tampa, Florida, and
- Okeechobee KOA Resort, a 740-site RV community located in Okeechobee, Florida, acquired in January 2021.

The acquisition of these properties was funded with available cash and our line of credit, as well as a loan assumption of \$6.9 million.

We also completed the acquisition of our joint venture partners' interests in a 64-acre MH development property adjacent to our Voyager RV Resort located in Tucson, Arizona for \$6.1 million, which was funded with available cash. Once the development is completed, it is expected to contain approximately 300 sites.

As part of our strategy to expand owned communities with additional developed sites, in November and December of 2020, we completed the acquisitions of three parcels of land adjacent to three of our properties for an aggregate purchase price of \$4.3 million, which was funded with available cash.

### 2021 Full Year Guidance (1)

2021 Core MH rate growth	4.2%
2021 Core RV Annual rate growth	4.5%
Core Income from property operations, excluding deferrals and property management growth rate (2)	3.3% to 4.3%
Net Income/share (3)	\$1.39 to \$1.49
Normalized FFO/share (3)(4)	\$2.26 to \$2.36

Core MH and RV Annual rate growth estimates for 2021 represent management's estimate of the most likely outcome. Full year 2021 guidance ranges represent a range of possible outcomes and the midpoint reflects management's estimate of the most likely outcome. Actual growth rates and per share amounts could vary materially from growth rates and per share amounts presented above if any of our assumptions, including occupancy and rate changes, our ability to integrate and operate recent acquisitions and costs to restore property operations and potential revenue losses following storms or other unplanned events, is incorrect. See forward looking statements in this release for additional factors impacting our 2021 full year guidance assumptions.

<sup>(2)</sup> First Quarter 2021 includes a projected decline of approximately \$10.0 million in Core RV seasonal and transient base rental income compared to the first quarter of 2020

<sup>(3)</sup> Guidance includes all announced acquisitions and capital events, including the anticipated \$270.0 million secured financing transaction mentioned in this release. We make no other assumptions for future capital events or use of free cash flow.

<sup>(4)</sup> First Quarter 2021 Normalized FFO per share is anticipated to represent 24-25% of full year Normalized FFO per share.

#### 2021 Dividends

Our Board of Directors has approved setting the annual dividend rate for 2021 at \$1.45 per share of common stock, an increase of 5.8%, or \$0.08, over the current \$1.37 per share of common stock for 2020. Our Board of Directors, in its sole discretion, will determine the amount of each quarterly dividend in advance of payment.

### **Balance Sheet Activity**

During January 2021, we locked rate on an anticipated \$270.0 million secured financing transaction. Upon consummation, which is subject to customary closing conditions, the loan is anticipated to be secured by two RV communities and one MH community and is expected to have a maturity of 10 years and a fixed interest rate of 2.4%. We plan to use net proceeds from the transaction to repay a portion of our debt maturing in 2022 and to apply the remaining proceeds to the outstanding balance on our line of credit.

#### **About Equity LifeStyle Properties**

We are a self-administered, self-managed real estate investment trust ("REIT") with headquarters in Chicago. As of January 25, 2021, we own or have an interest in 423 quality properties in 33 states and British Columbia consisting of 161,229 sites.

For additional information, please contact our Investor Relations Department at (800) 247-5279 or at investor\_relations@equitylifestyle.com.

#### **Conference Call**

A live webcast of our conference call discussing these results will take place tomorrow, Tuesday, January 26, 2021, at 10:00 a.m. Central Time. Please visit the Investor Relations section at www.equitylifestyleproperties.com for the link. A replay of the webcast will be available for two weeks at this site.

### **Forward-Looking Statements**

In addition to historical information, this press release includes certain "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995. When used, words such as "anticipate," "expect," "believe," "project," "intend," "may be" and "will be" and similar words or phrases, or the negative thereof, unless the context requires otherwise, are intended to identify forward-looking statements and may include without limitation, information regarding our expectations, goals or intentions regarding the future, and the expected effect of our acquisitions. These forward-looking statements are subject to numerous assumptions, risks and uncertainties, including, but not limited to:

- our ability to control costs and real estate market conditions, our ability to retain customers, the actual use of sites by customers and our success in acquiring new customers at our properties (including those that we may acquire):
- our ability to maintain historical or increase future rental rates and occupancy with respect to properties currently owned or that we may acquire;
- our ability to attract and retain customers entering, renewing and upgrading membership subscriptions;
- our assumptions about rental and home sales markets;
- our assumptions and guidance concerning 2021 growth rates and Net Income and Normalized FFO per share data;
- our ability to manage counterparty risk;
- our ability to renew our insurance policies at existing rates and on consistent terms;
- in the age-qualified properties, home sales results could be impacted by the ability of potential home buyers to sell their existing residences as well as by financial, credit and capital markets volatility;
- results from home sales and occupancy will continue to be impacted by local economic conditions, lack of
  affordable manufactured home financing and competition from alternative housing options including sitebuilt single-family housing;

- impact of government intervention to stabilize site-built single-family housing and not manufactured housing;
- effective integration of recent acquisitions and our estimates regarding the future performance of recent acquisitions;
- the completion of future transactions in their entirety, if any, and timing and effective integration with respect thereto;
- unanticipated costs or unforeseen liabilities associated with recent acquisitions;
- our ability to obtain financing or refinance existing debt on favorable terms or at all;
- the effect of interest rates;
- the effect from any breach of our, or any of our vendors', data management systems;
- the dilutive effects of issuing additional securities;
- the outcome of pending or future lawsuits or actions brought against us, including those disclosed in our filings with the Securities and Exchange Commission; and
- other risks indicated from time to time in our filings with the Securities and Exchange Commission.

Our guidance acknowledges the existence of volatile economic conditions, which may impact our current guidance assumptions. Factors impacting 2021 guidance include, but are not limited to the following: (i) the mix of site usage within the portfolio; (ii) yield management on our short-term resort and marina sites; (iii) scheduled or implemented rate increases on community, resort and marina sites; (iv) scheduled or implemented rate increases in annual payments under membership subscriptions; (v) occupancy changes; (vi) our ability to attract and retain membership customers; (vii) our ability to integrate and operate recent acquisitions in accordance with our estimates; (viii) completion of pending transactions in their entirety and on assumed schedule; (ix) ongoing legal matters and related fees; and (x) costs to restore property operations and potential revenue losses following storms or other unplanned events. In addition, these forward-looking statements, including our 2021 guidance are subject to risks related to the COVID-19 pandemic, many of which are unknown, including the duration of the pandemic, the extent of the adverse health impact on the general population and on our residents, customers, and employees in particular, its impact on the employment rate and the economy, the extent and impact of governmental responses, and the impact of operational changes we have implemented and may implement in response to the pandemic.

For further information on these and other factors that could impact us and the statements contained herein, refer to our filings with the Securities and Exchange Commission, including the "Risk Factors" section in our most recent Annual Report on Form 10-K and subsequent quarterly reports on Form 10-Q.

These forward-looking statements are based on management's present expectations and beliefs about future events. As with any projection or forecast, these statements are inherently susceptible to uncertainty and changes in circumstances. We are under no obligation to, and expressly disclaim any obligation to, update or alter our forward-looking statements whether as a result of such changes, new information, subsequent events or otherwise.



### **Operations Update**

We continued our strong performance in 2020, as marked by these key operational and financial accomplishments:

- Added 1,058 expansion Sites including 549 MH Sites to our Core Portfolio during the year ended December 31, 2020.
- MH occupancy within our Core Portfolio increased by 293 Sites to 68,869 Sites as of December 31, 2020, with a weighted average occupancy of 95.2% for the year ended December 31, 2020 compared to 95.1% for the year ended December 31, 2019.
- Manufactured homeowners within our Core Portfolio increased by 345 to 64,945 as of December 31, 2020 compared to 64,600 as of December 31, 2019.
- MH and RV rental income within our Core Portfolio increased by 4.6% and 1.1%, respectively, compared to December 31, 2019.
- Core Portfolio generated full year growth of 2.9% in income from property operations, excluding deferrals and property management, compared to 2019.
- Normalized FFO per common share on a fully diluted basis was \$2.17, 3.9% higher than in December 31, 2019.
- Acquired one MH community, seven RV communities and one marina for \$209.2 million.
- Originated secured debt with gross proceeds of \$662.3 million with an average maturity of 12 years and a weighted average interest rate of 2.6%. We used these proceeds to repay debt of \$414.9 million at a weighted average rate of 4.1% with a remaining weighted average maturity of 1.9 years. The remainder of the proceeds were used to repay the line of credit throughout the year.

### **COVID Update**

- All properties continue to be open subject to seasons of operation and state and local guidelines.
  - Some amenities at certain properties remain closed at this time due to state and local guidelines.
  - All RV properties continue to be open to transient customers.
- As of January 22, 2021, the total collection rates from our MH and RV Annuals for the quarter ended December 31, 2020 were 98% and 99%, respectively. We continue to follow various state and local guidelines related to rent collections and eviction proceedings.
- Seasonal RV base rental income within our Core Portfolio decreased 24.7%, or approximately \$2.0 million, compared to the fourth quarter of 2019. The decrease was primarily due to the closure of the Canadian border.

### **Investor Information**

**Equity Research Coverage** (1)

**Bank of America Securities** 

**Berenberg Bank** 

**BMO Capital Markets** 

Jeffrey Spector/ Joshua Dennerlein

Keegan Carl

John Kim

Citi Research

**Evercore ISI** 

**Green Street Advisors** 

Michael Bilerman/ Nick Joseph

Steve Sakwa/ Samir Khanal

John Pawlowski

Robert W. Baird & Company

Wes Golladay

Wells Fargo Securities

Todd Stender

<sup>1.</sup> Any opinions, estimates or forecasts regarding our performance made by these analysts or agencies do not represent our opinions, forecasts or predictions. We do not by reference to these firms imply our endorsement of or concurrence with such information, conclusions or recommendations.

### **Financial Highlights**

(In millions, except Common Stock and OP Units outstanding and per share data, unaudited)

	As of and for the Three Months Ended									
		Dec 31, 2020	\$	Sept 30, 2020	,	Jun 30, 2020		Mar 31, 2020		Dec 31, 2019
Operating Information	_									
Total revenues	\$	271.9	\$	285.0	\$	254.1	\$	280.5	\$	258.6
Net income.	\$	68.4	\$	53.5	\$	48.9	\$	70.7	\$	58.1
Net income available for Common Stockholders	\$	64.6	\$	50.6	\$	46.2	\$	66.9	\$	55.0
Adjusted EBITDAre (1)		133.1	\$	129.7	\$	116.2	\$	138.2	\$	124.5
FFO available for Common Stock and OP Unit holders (1)(2)	\$	108.9	\$	95.8	\$	89.5	\$	112.3	\$	99.5
Normalized FFO available for Common Stock and OP Unit holders (1)(2)	\$	108.9	\$	105.5	\$	90.9	\$	113.3	\$	99.5
Funds Available for Distribution ("FAD") for Common Stock and OP Unit holders (1)(2)	\$	91.1	\$	90.0	\$	75.6	\$	101.8	\$	84.6
Common Stock and OP Units Outstanding (In thousands) and Per Share Data	_									
Common Stock and OP Units, end of the period	1	92,710	1	92,704	1	92,636	1	92,627	1	92,581
Weighted average Common Stock and OP Units outstanding - Fully Diluted	1	92,578	1	92,537	1	92,542	1	92,564	1	92,458
Net income per Common Share - Fully Diluted (3)	\$	0.35	\$	0.28	\$	0.25	\$	0.37	\$	0.30
FFO per Common Share and OP Unit - Fully Diluted	\$	0.57	\$	0.50	\$	0.47	\$	0.58	\$	0.52
Normalized FFO per Common Share and OP Unit - Fully Diluted	\$	0.57	\$	0.55	\$	0.47	\$	0.59	\$	0.52
Dividends per Common Share	\$	0.3425	\$	0.3425	\$	0.3425	\$	0.3425	\$	0.3063
Balance Sheet	_									
Total assets	\$	4,419	\$	4,260	\$	4,268	\$	4,212	\$	4,151
Total liabilities	\$	3,114	\$	2,961	\$	2,961	\$	2,892	\$	2,829
Market Capitalization	_									
Total debt <sup>(4)</sup>	\$	2,695	\$	2,529	\$	2,522	\$	2,486	\$	2,432
Total market capitalization (5)	\$	14,905	\$	14,342	\$	14,558	\$	13,558	\$	15,988
Ratios	_									
Total debt / total market capitalization		18.1 %	)	17.6 %		17.3 %	Ď	18.3 %		15.2 %
Total debt / Adjusted EBITDAre (6)		5.2		5.0		5.0		4.9		4.8
Interest coverage (7)		5.1		4.9		4.9		4.9		4.9
Fixed charges <sup>(8)</sup>		5.0		4.9		4.9		4.9		4.8

<sup>1.</sup> See Non-GAAP Financial Measures Definitions and Other Terms at the end of the supplemental financial information for definitions of Adjusted EBITDAre, FFO, Normalized FFO and FAD and a reconciliation of Consolidated net income to Adjusted EBITDAre.

See page 8 for a reconciliation of Net income available for Common Stockholders to Non-GAAP financial measures FFO available for Common Stock and OP Unit holders, Normalized FFO available for Common Stock and OP Unit holders and FAD for Common Stock and OP Unit holders.

<sup>3.</sup> Net income per Common Share - Fully Diluted is calculated before Income allocated to non-controlling interest - Common OP Units.

<sup>4.</sup> Excludes deferred financing costs of approximately \$27.9 million as of December 31, 2020.

<sup>5.</sup> See page 15 for the calculation of market capitalization as of December 31, 2020.

<sup>6.</sup> Calculated using trailing twelve months Adjusted EBITDAre.

<sup>7.</sup> Calculated by dividing trailing twelve months Adjusted EBITDAre by the interest expense incurred during the same period.

<sup>8.</sup> See Non-GAAP Financial Measures Definitions and Other Terms at the end of the supplemental financial information for a definition of fixed charges. This ratio is calculated by dividing trailing twelve months Adjusted EBITDAre by the sum of fixed charges and preferred stock dividends, if any, during the same period.

### **Consolidated Balance Sheets**

(In thousands, except share and per share data)

	Dec	ember 31, 2020	<b>December 31, 2019</b>		
		(unaudited)			
Assets					
Investment in real estate:					
Land	\$	1,657,206	\$	1,525,407	
Land improvements		3,562,909		3,336,070	
Buildings and other depreciable property		940,311		881,572	
		6,160,426		5,743,049	
Accumulated depreciation		(1,924,585)		(1,776,224)	
Net investment in real estate		4,235,841		3,966,825	
Cash and restricted cash		24,060		28,860	
Notes receivable, net	• •	35,844		37,558	
Investment in unconsolidated joint ventures		19,726		20,074	
Deferred commission expense	• •	42,472		41,149	
Other assets, net		61,026		56,809	
Total Assets	. \$	4,418,969	\$	4,151,275	
Liabilities and Equity					
Liabilities:					
Mortgage notes payable, net	\$	2,444,930	\$	2,049,509	
Term loan, net		_		198,949	
Unsecured line of credit		222,000		160,000	
Accounts payable and other liabilities		129,666		124,665	
Deferred revenue – upfront payments from membership upgrade sales.		138,878		126,814	
Deferred revenue – annual membership subscriptions		11,814		10,599	
Accrued interest payable	• •	8,336		8,639	
Rents and other customer payments received in advance and security deposits		92,587		91,234	
Distributions payable		66,003		58,978	
Total Liabilities		3,114,214		2,829,387	
Equity:					
Preferred stock, \$0.01 par value, 10,000,000 shares authorized as of December 31, 2020 and December 31, 2019; none issued and outstanding.		_		_	
Common stock, \$0.01 par value, 600,000,000 and 400,000,000 shares authorized as of December 31, 2020 and December 31, 2019, respectively; 182,230,631 and 182,089,595 shares issued and outstanding as of December 31, 2020 and December 31					
2019, respectively.		1,813		1,812	
Paid-in capital		1,411,397		1,402,696	
Distributions in excess of accumulated earnings		(179,523)		(154,318)	
Accumulated other comprehensive income (loss)				(380)	
Total Stockholders' Equity		1,233,687		1,249,810	
Non-controlling interests – Common OP Units	• •	71,068		72,078	
Total Equity		1,304,755		1,321,888	
Total Liabilities and Equity	· \$	4,418,969	\$	4,151,275	

### **Consolidated Income Statements**

(In thousands, unaudited)

	Quarters Ended December 31,		Years Ended	December 31,		
	2020	2019	2020	2019		
Revenues:						
Rental income	\$ 227,565	\$ 218,946	\$ 923,743	\$ 879,635		
Annual membership subscriptions	13,609	12,963	53,085	51,015		
Membership upgrade sales current period, gross	5,217	4,502	21,739	19,111		
Membership upgrade sales upfront payments, deferred, net	(2,683)	(2,238)	(12,062)	(10,451)		
Other income	13,001	11,165	46,008	43,063		
Gross revenues from home sales	12,450	11,917	45,695	34,655		
Brokered resale and ancillary services revenues, net	49	(1,071)	2,060	3,493		
Interest income	1,755	1,822	7,154	7,207		
Income from other investments, net	933	634	4,026	9,528		
Total revenues	271,896	258,640	1,091,448	1,037,256		
Expenses:						
Property operating and maintenance	85,875	79,939	354,340	333,520		
Real estate taxes	16,630	16,742	66,120	62,338		
Sales and marketing, gross	4,024	3,897	17,332	15,583		
Membership sales commissions, deferred, net	(333)	(326)	(1,660)	(1,219)		
Property management	13,623	13,834	57,967	56,509		
Depreciation and amortization	39,194	39,325	155,131	152,110		
Cost of home sales	12,602	11,866	46,229	35,096		
Home selling expenses	1,037	1,183	4,572	4,401		
General and administrative	8,120	7,835	39,276	35,679		
Other expenses	682	438	2,567	2,865		
Early debt retirement	_	_	10,786	1,491		
Interest and related amortization	25,231	26,259	102,771	104,223		
Total expenses	206,685	200,992	855,431	802,596		
Gain on sale of real estate, net	<u> </u>			52,507		
Income before equity in income of unconsolidated joint ventures.	65,211	57,648	236,017	287,167		
Equity in income of unconsolidated joint ventures	3,160	478	5,399	8,755		
Consolidated net income	68,371	58,126	241,416	295,922		
Income allocated to non-controlling interests – Common OP		(0.160	(12.122)	(17.700)		
Units	(3,717)	(3,166)	(13,132)	(16,783)		
Redeemable perpetual preferred stock dividends		(8)	(16)	(16)		
Net income available for Common Stockholders	\$ 64,646	\$ 54,952	\$ 228,268	\$ 279,123		

### **Non-GAAP Financial Measures**

This document contains certain non-GAAP measures used by management that we believe are helpful to understand our business. We believe investors should review these non-GAAP measures along with GAAP net income and cash flows from operating activities, investing activities and financing activities, when evaluating an equity REIT's operating performance. Our definitions and calculations of these non-GAAP financial and operating measures and other terms may differ from the definitions and methodologies used by other REITs and, accordingly, may not be comparable. These non-GAAP financial and operating measures do not represent cash generated from operating activities in accordance with GAAP, nor do they represent cash available to pay distributions and should not be considered as an alternative to net income, determined in accordance with GAAP, as an indication of our financial performance, or to cash flows from operating activities, determined in accordance with GAAP, as a measure of our liquidity, nor are they indicative of funds available to fund our cash needs, including our ability to make cash distributions. For definitions and reconciliations of non-GAAP measures to our financial statements as prepared under GAAP, refer to both Reconciliation of Net Income to Non-GAAP Financial Measures on page 8 and Non-GAAP Financial Measures Definitions and Reconciliations on pages 17 - 19.

### **Selected Non-GAAP Financial Measures**

(In millions, except per share data, unaudited)

**Quarter Ended December 31, 2020** Income from property operations, excluding deferrals and property management - 2020 Core (1)... 148.5 Income from property operations, excluding deferrals and property management - Non-Core (1) 4.4 Property management and general and administrative (21.7)Other income and expenses... 4.1 Interest and related amortization (25.2)Gain on unconsolidated joint ventures (1.2)108.9 FFO per Common Share and OP Unit - Fully Diluted \$0.57 Normalized FFO per Common Share and OP Unit - Fully Diluted \$0.57 Normalized FFO available for Common Stock and OP Unit holders (2)\_\_\_\_\_\_\_\_\$ 108.9 Non-revenue producing improvements to real estate (17.8)91.1 Weighted average Common Stock and OP Units - Fully Diluted 192.6

See page 10 for details of the Core Income from Property Operations, excluding deferrals and property management. See page 11 for details of the Non-Core Income from Property Operations, excluding deferrals and property management.

<sup>2.</sup> See page 8 for a reconciliation of Net income available for Common Stockholders to FFO available for Common Stock and OP Unit holders, Normalized FFO available for Common Stock and OP Unit holders and FAD for Common Stock and OP Unit holders.

### **Reconciliation of Net Income to Non-GAAP Financial Measures**

(In thousands, except per share data, unaudited)

	Quarters Ended December 31,					Years Ended December 31,				
		2020		2019		2020		2019		
Net income available for Common Stockholders	\$	64,646	\$	54,952	\$	228,268	\$	279,123		
Income allocated to non-controlling interests – Common OP Units		3,717		3,166		13,132		16,783		
Membership upgrade sales upfront payments, deferred, net		2,683		2,238		12,062		10,451		
Membership sales commissions, deferred, net		(333)		(326)		(1,660)		(1,219)		
Depreciation and amortization		39,194		39,325		155,131		152,110		
Depreciation on unconsolidated joint ventures		183		176		727		1,223		
Gain on unconsolidated joint ventures		(1,229)		_		(1,229)		_		
Gain on sale of real estate, net						_		(52,507)		
FFO available for Common Stock and OP Unit holders		108,861		99,531		406,431		405,964		
Early debt retirement		_		_		10,786		2,085		
Insurance proceeds due to catastrophic weather event (1)		_		_		_		(6,205)		
COVID-19 expenses (2)						1,446				
Normalized FFO available for Common Stock and OP Unit holders		108,861		99,531		418,663		401,844		
Non-revenue producing improvements to real estate		(17,712)		(14,889)		(59,989)		(52,159)		
FAD for Common Stock and OP Unit holders	\$	91,149	\$	84,642	\$	358,674	\$	349,685		
Net income available per Common Share - Basic	\$	0.36	\$	0.30	\$	1.26	\$	1.54		
Net income available per Common Share - Fully Diluted (3)	\$	0.35	\$	0.30	\$	1.25	\$	1.54		
FFO per Common Share and OP Unit - Basic	\$	0.57	\$	0.52	\$	2.11	\$	2.12		
FFO per Common Share and OP Unit - Fully Diluted	\$	0.57	\$	0.52	\$	2.11	\$	2.11		
Normalized FFO per Common Share and OP Unit - Basic	\$	0.57	\$	0.52	\$	2.18	\$	2.10		
Normalized FFO per Common Share and OP Unit - Fully Diluted	\$	0.57	\$	0.52	\$	2.17	\$	2.09		
Average Common Stock - Basic		181,878		181,664		181,828		180,805		
Average Common Stock and OP Units - Basic		192,360		192,157		192,312		191,739		
Average Common Stock and OP Units - Fully Diluted		192,578		192,458		192,555		191,995		

<sup>1.</sup> Represents insurance recovery revenue from reimbursement for capital expenditures related to Hurricane Irma.

Includes expenses incurred related to the development and implementation of Centers for Disease Control and Prevention ("CDC") and public health
guidelines for social distancing and enhanced cleaning, property employee appreciation bonuses and emergency time-off pay. These COVID-19
expenses are considered incremental to our normal operations and are nonrecurring. As such, they have been excluded from the calculation of
Normalized FFO.

<sup>3.</sup> Net income per fully diluted Common Share is calculated before Income allocated to non-controlling interest - Common OP Units.

### **Consolidated Income from Property Operations** (1)

(In millions, except home site and occupancy figures, unaudited)

	Q	Quarters Ended December 31,				Years Ended	d December 31,			
		2020		2019		2020		2019		
MH base rental income (2)(3)	. \$	145.2	\$	138.5	\$	572.7	\$	547.6		
Rental home income (3)		4.2		3.9		16.4		14.9		
RV and marina base rental income (3)(4)		67.7		65.1		287.8		269.9		
Annual membership subscriptions		13.6		13.0		53.1		51.0		
Membership upgrade sales current period, gross		5.2		4.5		21.7		19.1		
Utility and other income (3)(5)		26.0		23.7		99.7		94.0		
Property operating revenues		261.9		248.7		1,051.4		996.5		
Property operating, maintenance and real estate taxes (3)(6)		103.4		96.3		421.4		394.0		
Rental home operating and maintenance		1.6		1.5		5.9		5.6		
Sales and marketing, gross		4.0		3.9		17.3		15.5		
Property operating expenses		109.0		101.7		444.6		415.1		
Income from property operations, excluding deferrals and property management $^{(1)}$ $^{(6)}$	\$	152.9	\$	147.0	\$	606.8	\$	581.4		
Manufactured home site figures and occupancy										
averages:		<b>50</b> 50 5		70 140		<b>72</b> 200		<b>50.10</b> 0		
Total sites		72,535		72,149		72,380		72,128		
Occupied sites		68,942		68,455	,	68,691	,	68,428		
Occupancy %		95.0 %		94.9 %		94.9 %		94.9 %		
Monthly base rent per site	\$	702	\$	675	\$	695	\$	667		
RV and marina base rental income:										
Annual	\$	49.6	\$	46.5	\$	192.2	\$	169.0		
Seasonal		7.0		9.3		39.9		41.5		
Transient		11.1		9.3		55.7		59.4		
Total RV and marina base rental income		67.7	\$	65.1	\$	287.8	\$	269.9		

<sup>1.</sup> Excludes property management and the GAAP deferral of membership upgrade sales upfront payments and membership sales commissions, net.

<sup>2.</sup> See the manufactured home site figures and occupancy averages included below within this table.

<sup>3.</sup> MH base rental income, Rental home income, RV and marina base rental income and Utility income, net of bad debt expense, are presented in Rental income in the Consolidated Income Statements on page 5. Bad debt expense is presented in Property operating, maintenance and real estate taxes in this table.

<sup>4.</sup> See RV and marina base rental income detail included below within this table.

<sup>5.</sup> Utility and other income includes \$0.2 million and \$2.5 million of insurance recovery revenue for Hurricane Hanna and Hurricane Isaias for the quarter and year ended December 31, 2020, respectively.

<sup>6.</sup> Includes debris removal and cleanup costs of approximately \$0.1 million and \$2.9 million related to Hurricane Hanna and Hurricane Isaias for the quarter and year ended December 31, 2020, respectively. Results for the year ended December 31, 2020 also include \$1.0 million related to the development and implementation of CDC and public health guidelines for social distancing and enhanced cleaning, property employee appreciation bonuses and emergency time-off pay. These COVID-19 expenses are considered incremental to our normal operations and are nonrecurring.

### **Core Income from Property Operations** (1)

(In millions, except home site and occupancy figures, unaudited)

	(	Quarters Ended December 31,					Years Ended December 31,					
	- 2	2020		2019	Change (2)		2020		2019	Change (2)		
MH base rental income (3)	. \$	144.8	\$	138.5	4.5 %	\$	572.2	\$	547.2	4.6 %		
Rental home income		4.2		3.9	7.8 %		16.4		14.8	10.7 %		
RV base rental income (4)		60.9		59.7	1.9 %		263.2		260.2	1.1 %		
Annual membership subscriptions		13.6		13.0	4.8 %		53.0		51.0	4.0 %		
Membership upgrade sales current period, gross		5.2		4.5	15.9 %		21.7		19.1	13.7 %		
Utility and other income (5)		25.2		23.1	9.2 %		97.3		92.9	4.8 %		
Property operating revenues	. 7	253.9		242.7	4.6 %	1	,023.8		985.2	3.9 %		
Property operating, maintenance and real estate taxes (6) (7)		99.8		93.9	6.2 %		408.2		388.6	5.0 %		
Rental home operating and maintenance		1.6		1.5	9.1 %		5.9		5.6	6.3 %		
Sales and marketing, gross		4.0		3.9	3.3 %		17.3		15.6	11.2 %		
Property operating expenses		105.4		99.3	6.1 %		431.4		409.8	5.3 %		
Income from property operations, excluding deferrals and property management (1)(7)	\$ 1	148.5	\$	143.4	3.6 %	\$	592.4	\$	575.4	2.9 %		
Occupied sites (8)	. 68	8,869	6	8,576								
Core manufactured home site figures and occupancy ave	rages	s:										
Total sites	72	2,099	7	1,888		,	72,065	7	71,834			
Occupied sites	68	8,780	6	8,449		(	68,639	6	58,312			
Occupancy %		95.4 %		95.2 %			95.2 %		95.1 %			
Monthly base rent per site	\$	702	\$	675		\$	695	\$	668			
Core RV base rental income:												
Annual	\$	43.7	\$	41.6	5.1 %	\$	170.4	\$	161.4	5.6 %		
Seasonal		7.0		9.2	(24.7)%		39.8		41.3	(3.7) %		
Transient		10.2		8.9	14.8 %	_	53.0	_	57.5	(8.0) %		
Total RV base rental income	\$	60.9	\$	59.7	1.9 %	\$	263.2	\$	260.2	1.1 %		

<sup>1.</sup> Excludes property management and the GAAP deferral of membership upgrades sales upfront payments and membership sales commissions, net.

<sup>2.</sup> Calculations prepared using actual results without rounding.

<sup>3.</sup> See Core manufactured home site figures and occupancy averages included below within this table.

<sup>4.</sup> See Core RV base rental income detail included below within this table.

<sup>5.</sup> Utility and other income includes \$0.2 million and \$2.5 million of insurance recovery revenue for Hurricane Hanna and Hurricane Isaias for the quarter and year ended December 31, 2020, respectively.

<sup>6.</sup> Includes bad debt expense for the periods presented.

<sup>7.</sup> Includes debris removal and cleanup costs of \$0.1 million and \$2.9 million related to Hurricane Hanna and Hurricane Isaias for the quarter and year ended December 31, 2020, respectively. Results for the year ended December, 2020 also include \$1.0 million related to expenses incurred related to the development and implementation of CDC and public health guidelines for social distancing and enhanced cleaning, property employee appreciation bonuses and emergency time-off pay. These COVID-19 expenses are considered incremental to our normal operations and are nonrecurring.

<sup>8.</sup> Occupied sites are presented as of the end of the period. Occupied sites have increased by 293 from 68,576 at December 31, 2019.

### **Non-Core Income from Property Operations** (1)

(In millions, unaudited)

	Quarter	Ended	Year	Ended	
	December	31, 2020	December 31, 2020		
MH base rental income	\$	0.4	\$	0.5	
Rental home income		_		_	
RV and marina base rental income		6.8		24.6	
Utility and other income		0.8		2.5	
Property operating revenues		8.0		27.6	
Property operating expenses (2)		3.6		13.2	
Income from property operations, excluding deferrals and property management (1)	\$	4.4	\$	14.4	

<sup>1.</sup> Excludes property management and the GAAP deferral of membership upgrade sales upfront payments and membership sales commissions, net.

<sup>2.</sup> Includes bad debt expense for the periods presented.

### **Income from Rental Home Operations**

(In millions, except occupied rentals, unaudited)

		Quarters Ende	d De	cember 31,		Years Ended	Decen	nber 31,	
		2020	2019		2019 20			2019	
Manufactured homes:									
Rental operations revenues (1)	\$	12.2	\$	11.7	\$	47.9	\$	46.0	
Rental operations expense		1.6		1.5		5.9		5.6	
Income from rental operations		10.6		10.2		42.0		40.4	
Depreciation on rental homes (2)		2.7		2.9		10.9		10.6	
Income from rental operations, net of depreciation	\$	7.9	\$	7.3	\$	31.1	\$	29.8	
Occupied rentals: (3)									
New		3,357		3,184					
Used		567		792					
Total occupied rental sites	_	3,924	_	3,976					
		As of Decem	ber (	31, 2020		As of Decem	mber 31, 2019		
Cost basis in rental homes: (4)		Gross	D	Net of epreciation		Gross		Net of preciation	
New	\$	231.1	\$	191.1	\$	231.6	\$	200.3	
Used		15.5		6.4		21.2		13.5	
Total rental homes	\$	246.6	\$	197.5	\$	252.8	\$	213.8	

<sup>1.</sup> For the quarters ended December 31, 2020 and 2019, approximately \$8.0 million and \$7.8 million, respectively, of the rental operations revenue is included in the MH base rental income in the Core Income from Property Operations on page 10. For the years ended December 31, 2020 and 2019, approximately \$31.4 million and \$31.2 million, respectively, of the rental operations revenue is included in the MH base rental income in the Core Income from Property Operations on page 10. The remainder of the rental operations revenue is included in Rental home income for the quarters and years ended December 31, 2020 and 2019 in the Core Income from Property Operations on page 10.

<sup>2.</sup> Depreciation on rental homes in our Core portfolio is presented in Depreciation and amortization in the Consolidated Income Statements on page 5.

<sup>3.</sup> Occupied rentals as of the end of the period in our Core portfolio. Included in the quarters ended December 31, 2020 and 2019 were 298 and 289 homes rented through our ECHO joint venture, respectively. As of December 31, 2020 and 2019, the rental home investment associated with our ECHO joint venture totaled approximately \$11.6 million and \$10.9 million, respectively.

<sup>4.</sup> Includes both occupied and unoccupied rental homes in our Core portfolio. New home cost basis does not include the costs associated with our ECHO joint venture. As of December 31, 2020 and 2019, our investment in the ECHO joint venture was approximately \$17.4 million and \$16.9 million, respectively.

### **Total Sites and Home Sales**

(In thousands, except sites and home sale volumes, unaudited)

#### Summary of Total Sites as of December 31, 2020

_	Sites (1)
MH sites	73,200
RV sites:	
Annual	30,800
Seasonal	10,700
Transient	14,500
Marina slips	2,800
Membershin (2)	24,800
Joint Ventures (3)	3,600
Total <sup>(4)</sup>	160,500

#### **Home Sales - Select Data**

_	Quarters Ende	ember 31,	Years Ended December 31,				
	2020		2019	2020		2019	
Total New Home Sales Volume (5)	173		160	644		496	
New Home Sales Volume - ECHO joint venture	13		15	51		65	
New Home Sales Gross Revenues (5)	\$ 11,539	\$	9,942	\$ 40,402	\$	27,434	
Total Used Home Sales Volume	96		200	546		827	
Used Home Sales Gross Revenues	\$ 911	\$	1,975	\$ 5,293	\$	7,221	
Brokered Home Resales Volume	126		193	580		868	
Brokered Home Resale Revenues, net	\$ 202	\$	295	\$ 886	\$	1,372	

<sup>1.</sup> MH sites are generally leased on an annual basis to residents who own or lease factory-built homes, including manufactured homes. Annual RV and marina sites are leased on an annual basis to customers who generally have an RV, factory-built cottage, boat or other unit placed on the site, including those Northern properties that are open for the summer season. Seasonal RV and marina sites are leased to customers generally for one to six months. Transient RV and marina sites are leased to customers on a short-term basis.

<sup>2.</sup> Sites primarily utilized by approximately 116,200 members. Includes approximately 6,000 sites rented on an annual basis.

<sup>3.</sup> Joint ventures have approximately 2,900 annual Sites, 500 seasonal Sites, and 200 transient Sites.

Total does not foot due to rounding.

<sup>5.</sup> Total new home sales volume includes home sales from our ECHO joint venture. New home sales gross revenues does not include the revenues associated with our ECHO joint venture.

### **Memberships - Select Data**

(Unaudited)

	2016	2017	2018	2019	 2020
Member Count (1)	104,728	106,456	111,094	115,680	116,169
Thousand Trails Camping Pass (TTC) Origination	29,576	31,618	37,528	41,484	44,129
TTC Sales	12,856	14,128	17,194	19,267	20,587
RV Dealer TTC Activations	16,720	17,490	20,334	22,217	23,542
Number of annuals (2)	5,756	5,843	5,888	5,938	5,986
Number of upgrade sales (3)	2,477	2,514	2,500	2,919	3,373
(In thousands, unaudited)					
Annual membership subscriptions	\$ 45,036	\$ 45,798	\$ 47,778	\$ 51,015	\$ 53,085
RV base rental income from annuals	\$ 15,413	\$ 16,841	\$ 18,363	\$ 19,634	\$ 20,761
RV base rental income from seasonals/transients	\$ 17,344	\$ 18,231	\$ 19,840	\$ 20,181	\$ 18,126
Membership upgrade sales current period, gross	\$ 12,312	\$ 14,130	\$ 15,191	\$ 19,111	\$ 21,739
Utility and other income	\$ 2,442	\$ 2,254	\$ 2,410	\$ 2,422	\$ 2,426

<sup>1.</sup> Members have entered into annual subscriptions with us that entitle them to use certain properties on a continuous basis for up to 21 days.

<sup>2.</sup> Members who rent a specific site for an entire year in connection with their membership subscriptions.

<sup>3.</sup> Existing members who have upgraded memberships are eligible for enhanced benefits, including but not limited to longer stays, the ability to make earlier reservations, potential discounts on rental units, and potential access to additional properties. Upgrades require a non-refundable upfront payment.

### **Market Capitalization**

(In millions, except share and OP Unit data, unaudited)

### Capital Structure as of December 31, 2020

	Total Common Stock/Units	% of Total Common Stock/Units	Total	% of Total	% of Total Market Capitalization
Secured Debt			\$ 2,473	91.8 %	
Unsecured Debt			222	8.2 %	
Total Debt (1)			\$ 2,695	100.0 %	18.1 %
Common Stock OP Units	182,230,631 10,479,194	94.6 % 5.4 %			
Total Common Stock and OP Units	192,709,825	100.0 %			
Common Stock price at December 31, 2020.	\$ 63.36				
Fair Value of Common Stock and OP Units.			\$ 12,210	100.0 %	
Total Equity			\$ 12,210	100.0 %	81.9 %
Total Market Capitalization			\$ 14,905		100.0 %

<sup>1.</sup> Excludes deferred financing costs of approximately \$27.9 million.

### **Debt Maturity Schedule**

### Debt Maturity Schedule as of December 31, 2020

(In thousands, unaudited)

Year	Secured Debt	Weighted Average Interest Rate	Unsecured Debt	Weighted Average Interest Rate	Total Debt	% of Total Debt	Weighted Average Interest Rate
2021	\$ —	— %	\$	— %	\$ —	— %	%
2022	148,419	4.65 %	_	— %	148,419	6.00 %	4.65 %
2023	99,574	5.00 %	_	— %	99,574	4.03 %	5.00 %
2024	10,437	5.49 %	_	— %	10,437	.42 %	5.49 %
2025	98,416	3.45 %	_	— %	98,416	3.98 %	3.45 %
2026	_	— %	_	— %	_	— %	— %
2027	_	— %	_	— %	_	— %	%
2028	217,058	4.19 %	_	— %	217,058	8.78 %	4.19 %
2029	_	— %	_	— %	_	— %	— %
2030	275,385	2.69 %	_	— %	275,385	11.14 %	2.69 %
Thereafter	1,622,921	3.68 %		— %	1,622,921	65.65 %	3.68 %
Total	\$ 2,472,210	3.72 %	<b>\$</b>	<b>— %</b>	\$ 2,472,210	100.0 %	3.72 %
Unsecured Line of Credit (1)			222,000		222,000		
<b>Note Premiums</b>	666				666		
<b>Total Debt</b>	2,472,876		222,000		2,694,876		
<b>Deferred Financing Costs</b>	(27,946)				(27,946)		
Total Debt, net	\$ 2,444,930		\$ 222,000		\$ 2,666,930		3.79 % <sup>(2)</sup>
Average Years to Maturity	12.9		0.8		11.9		

<sup>1.</sup> Reflects outstanding balance on our line of credit as of December 31, 2020. The Line of Credit matures in October 2021 and had an effective interest rate of 1.00% during the fourth quarter of 2020.

<sup>2.</sup> Reflects effective interest rate for the quarter ended December 31, 2020, including amortization of note premiums and deferred financing costs.

### **Non-GAAP Financial Measures Definitions and Reconciliations**

**FUNDS FROM OPERATIONS (FFO).** We define FFO as net income, computed in accordance with GAAP, excluding gains or losses from sales of properties, depreciation and amortization related to real estate, impairment charges and adjustments to reflect our share of FFO of unconsolidated joint ventures. Adjustments for unconsolidated joint ventures are calculated to reflect FFO on the same basis. We compute FFO in accordance with our interpretation of standards established by the National Association of Real Estate Investment Trusts ("NAREIT"), which may not be comparable to FFO reported by other REITs that do not define the term in accordance with the current NAREIT definition or that interpret the current NAREIT definition differently than we do. We receive non-refundable upfront payments from membership upgrade contracts. In accordance with GAAP, the non-refundable upfront payments and related commissions are deferred and amortized over the estimated membership upgrade contract term. Although the NAREIT definition of FFO does not address the treatment of non-refundable upfront payments, we believe that it is appropriate to adjust for the impact of the deferral activity in our calculation of FFO.

We believe FFO, as defined by the Board of Governors of NAREIT, is generally a measure of performance for an equity REIT. While FFO is a relevant and widely used measure of operating performance for equity REITs, it does not represent cash flow from operations or net income as defined by GAAP, and it should not be considered as an alternative to these indicators in evaluating liquidity or operating performance.

**NORMALIZED FUNDS FROM OPERATIONS (NORMALIZED FFO).** We define Normalized FFO as FFO excluding non-operating income and expense items, such as gains and losses from early debt extinguishment, including prepayment penalties and defeasance costs, and other miscellaneous non-comparable items. Normalized FFO presented herein is not necessarily comparable to Normalized FFO presented by other real estate companies due to the fact that not all real estate companies use the same methodology for computing this amount.

**FUNDS AVAILABLE FOR DISTRIBUTION (FAD).** We define FAD as Normalized FFO less non-revenue producing capital expenditures.

We believe that FFO, Normalized FFO and FAD are helpful to investors as supplemental measures of the performance of an equity REIT. We believe that by excluding the effect of gains or losses from sales of properties, depreciation and amortization related to real estate and impairment charges, which are based on historical costs and may be of limited relevance in evaluating current performance, FFO can facilitate comparisons of operating performance between periods and among other equity REITs. We further believe that Normalized FFO provides useful information to investors, analysts and our management because it allows them to compare our operating performance to the operating performance of other real estate companies and between periods on a consistent basis without having to account for differences not related to our operations. For example, we believe that excluding the early extinguishment of debt and other miscellaneous non-comparable items from FFO allows investors, analysts and our management to assess the sustainability of operating performance in future periods because these costs do not affect the future operations of the properties. In some cases, we provide information about identified non-cash components of FFO and Normalized FFO because it allows investors, analysts and our management to assess the impact of those items.

INCOME FROM PROPERTY OPERATIONS, EXCLUDING DEFERRALS AND PROPERTY MANAGEMENT. We define Income from property operations, excluding deferrals and property management as rental income, membership subscriptions and upgrade sales, utility and other income less property and rental home operating and maintenance expenses, real estate taxes, sales and marketing expenses, excluding property management and the GAAP deferral of membership upgrade sales upfront payments and membership sales commissions, net. For comparative purposes, we present bad debt expense within Property operating, maintenance and real estate taxes in the current and prior periods. We believe that this Non-GAAP financial measure is helpful to investors and analysts as a measure of the operating results of our properties.

The following table reconciles Net income available for Common Stockholders to Income from property operations:

Quarters Ended December 31,			Years Ended December 31,			
(amounts in thousands)	2020	2019	2020	2019		
Net income available for Common Stockholders	\$ 64,646	\$ 54,952	\$ 228,268	\$ 279,123		
Redeemable perpetual preferred stock dividends	8	8	16	16		
Income allocated to non-controlling interests – Common OP Units	3,717	3,166	13,132	16,783		
Equity in income of unconsolidated joint ventures	(3,160)	(478)	(5,399)	(8,755)		
Income before equity in income of unconsolidated joint ventures	65,211	57,648	236,017	287,167		
Gain on sale of real estate, net	_	_	_	(52,507)		
Membership upgrade sales upfront payments, deferred, net	2,683	2,238	12,062	10,451		
Gross revenues from home sales	(12,450)	(11,917)	(45,695)	(34,655)		
Brokered resale and ancillary services revenues, net	(49)	1,071	(2,060)	(3,493)		
Interest income	(1,755)	(1,822)	(7,154)	(7,207)		
Income from other investments, net	(933)	(634)	(4,026)	(9,528)		
Membership sales commissions, deferred, net	(333)	(326)	(1,660)	(1,219)		
Property management	13,623	13,834	57,967	56,509		
Depreciation and amortization	39,194	39,325	155,131	152,110		
Cost of home sales	12,602	11,866	46,229	35,096		
Home selling expenses	1,037	1,183	4,572	4,401		
General and administrative	8,120	7,835	39,276	35,679		
Other expenses.	682	438	2,567	2,865		
Early debt retirement	_	_	10,786	1,491		
Interest and related amortization	25,231	26,259	102,771	104,223		
Income from property operations, excluding deferrals and property management.	152,863	146,998	606,783	581,383		
Membership upgrade sales upfront payments, and membership sales commissions, deferred, net	(2,350)	(1,912)	(10,402)	(9,232)		
Property management	(13,623)	(13,834)	(57,967)	(56,509)		
Income from property operations	\$ 136,890	\$ 131,252	\$ 538,414	\$ 515,642		

**EARNINGS BEFORE INTEREST, TAX, DEPRECIATION AND AMORTIZATION FOR REAL ESTATE** (EBITDAre) AND ADJUSTED EBITDAre. We define EBITDAre as net income or loss excluding interest income and expense, income taxes, depreciation and amortization, gains or losses from sales of properties, impairments charges, and adjustments to reflect our share of EBITDAre of unconsolidated joint ventures. We compute EBITDAre in accordance with our interpretation of the standards established by NAREIT, which may not be comparable to EBITDAre reported by other REITs that do not define the term in accordance with the current NAREIT definition or that interpret the current NAREIT definition differently than we do. We receive non-refundable upfront payments from membership upgrade contracts. In accordance with GAAP, the non-refundable upfront payments and related commissions are deferred and amortized over the estimated customer life. Although the NAREIT definition of EBITDAre does not address the treatment of non-refundable upfront payments, we believe that it is appropriate to adjust for the impact of the deferral activity in our calculation of EBITDAre.

We define Adjusted EBITDAre as EBITDAre excluding non-operating income and expense items, such as gains and losses from early debt extinguishment, including prepayment penalties and defeasance costs, and other miscellaneous non-comparable items

We believe that EBITDAre and Adjusted EBITDAre may be useful to an investor in evaluating our operating performance and liquidity because the measures are widely used to measure the operating performance of an equity REIT.

The following table reconciles Consolidated net income to EBITDAre and Adjusted EBITDAre:

	Quarters Ended December 31,				Years Ended December 31,				
(amounts in thousands)		2020		2019		2020		2019	
Consolidated net income	\$	68,371	\$	58,126	\$	241,416	\$	295,922	
Interest income		(1,755)		(1,822)		(7,154)		(7,207)	
Membership upgrade sales upfront payments, deferred, net		2,683		2,238		12,062		10,451	
Membership sales commissions, deferred, net		(333)		(326)		(1,660)		(1,219)	
Real estate depreciation and amortization		39,194		39,325		155,131		152,110	
Other depreciation and amortization		682		438		2,567		1,774	
Interest and related amortization		25,231		26,259		102,771		104,223	
Gain on sale of real estate, net		_		_		_		(52,507)	
Adjustments to our share of EBITDAre of unconsolidated joint ventures (1)		(966)		273		(154)		3,131	
EBITDAre		133,107		124,511		504,979		506,678	
Early debt retirement		_		_		10,786		2,085	
Insurance proceeds due to catastrophic weather event		_		_		_		(6,205)	
COVID-19 expenses						1,446			
Adjusted EBITDAre	\$	133,107	\$	124,511	\$	517,211	\$	502,558	

**CORE.** The Core properties include properties we owned and operated during all of 2019 and 2020. We believe Core is a measure that is useful to investors for annual comparison as it removes the fluctuations associated with acquisitions, dispositions and significant transactions or unique situations.

**NON-CORE.** The Non-Core properties include properties that were not owned and operated during all of 2019 and 2020. This includes, but is not limited to, four properties and the marinas acquired and five properties sold during 2019 and eight properties and one marina acquired during 2020.

**INCOME FROM RENTAL OPERATIONS, NET OF DEPRECIATION.** We use Income from rental operations, net of depreciation as an alternative measure to evaluate the operating results of our home rental program. Income from rental operations, net of depreciation, represents income from rental operations less depreciation expense on rental homes. We believe this measure is meaningful for investors as it provides a complete picture of the home rental program operating results, including the impact of depreciation, which affects our home rental program investment decisions.

**NON-REVENUE PRODUCING IMPROVEMENTS.** Represents capital expenditures that do not directly result in increased revenue or expense savings and are primarily comprised of common area improvements, furniture and mechanical improvements.

FIXED CHARGES. Fixed charges consist of interest expense, amortization of note premiums and debt issuance costs.

<sup>1.</sup> The quarter and year ended December 31, 2020 excluded a \$1.2 million gain on the sale of real estate from our Voyager joint venture.