

# **e**15<sup>®</sup>

Investor Presentation

**June 2020** 



els

## **Performance Update**

#### MAY 2020 QTD FINANCIAL AND OPERATIONAL RESULTS (1)(2)(3)

- Core Community base rental income growth rate is 4.6%
  - ▶ Core Occupancy of 95.2% as of May 31, 2020
- Core Resort base rental income growth rate from annuals is 4.8%
- Core Resort base rental income from transients declined \$5.7 million
  - ▶ May QTD 2019 base rental income from transients represented 5% of total Core Operating Revenue for the period.
- New Home Sales Units growth is 1.3%

#### **COLLECTION UPDATE**(3)

- MH Portfolio: 97.6% of May QTD 2020 rent is collected as compared to 98.6% as of May QTD 2019.
  - ▶ Deferred rent represents 30bps of billed rent for May QTD.
- RV Annuals: 97.7% of May QTD 2020 rent is collected as compared to 98.6% as of May QTD 2019.
- Thousand Trails: 97.6% of cash receipts as compared to May QTD 2019.
- Marina update: 98.1% of total May QTD 2020 billings are collected.



- (1) Core Portfolio is defined as properties owned and operated since January 1, 2019. The Core Portfolio may change from time-to-time depending on acquisitions, dispositions and significant transactions or unique situations
- (2) Compared to May 2019 QTD.
- (3) The factors that affected our results May 2020 QTD may not continue and therefore, our results for May 2020 QTD may not be indicative of our results for the full quarter or year.

## **COVID-19 Response**

Our employees, residents and customers are our priority. In response to COVID-19 we have taken certain actions which include, but are not limited to, the following:

#### For our Employees:

- Implemented Employee Time Off program to provide up to two weeks continuation of pay during the period of disruption caused by the pandemic
- Transitioned all corporate, regional, contact center and sales employees to a remote workforce

#### For our Residents and Customers:

- Offered a rent deferral program for the months of April, May and June
- Suspended eviction proceedings for April, May and June
- Deferred MH rent increase notices in April and May and intend to send to residents in June
- Waived fees for late rent payment and RV reservation cancellations for April, May and June
- Allowed extended stays for Thousand Trails members to comply with shelter-in-place orders
- Provided assistance and guidance to residents to identify available local, state and federal resources

#### For our Properties:

- All properties have implemented guidelines and protocols designed to comply with state and local requirements
- Implemented CDC guidelines and protocols designed for social distancing and sanitization of our communities and offices
- Limited office hours to minimize contact
- Utilization of amenity areas, pools and playgrounds are subject to state and local requirements
- All northern RV properties with delayed openings are now open
- All marina properties are now open
- Ancillary businesses are operating subject to state and local requirements



## At ELS, sustainability is at the core of Our Nature







**SOLAR PROJECTS** 



150 ENERGY STAR® CERTIFIED HOMES











2 HALL OF FAME INDUCTEES 79
CERTIFICATES
OF EXCELLENCE



GIVING BACK

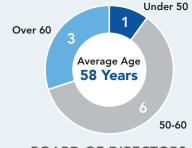


OF TRAINING PER YEAR





STATE STREET GLOBAL ADVISOR GENDER DIVERSITY INDEX



BOARD OF DIRECTORS AGE DIVERSITY





Notes

To download the 2019 Sustainability Report please visit www.equitylifestyleproperties.com/sustainability

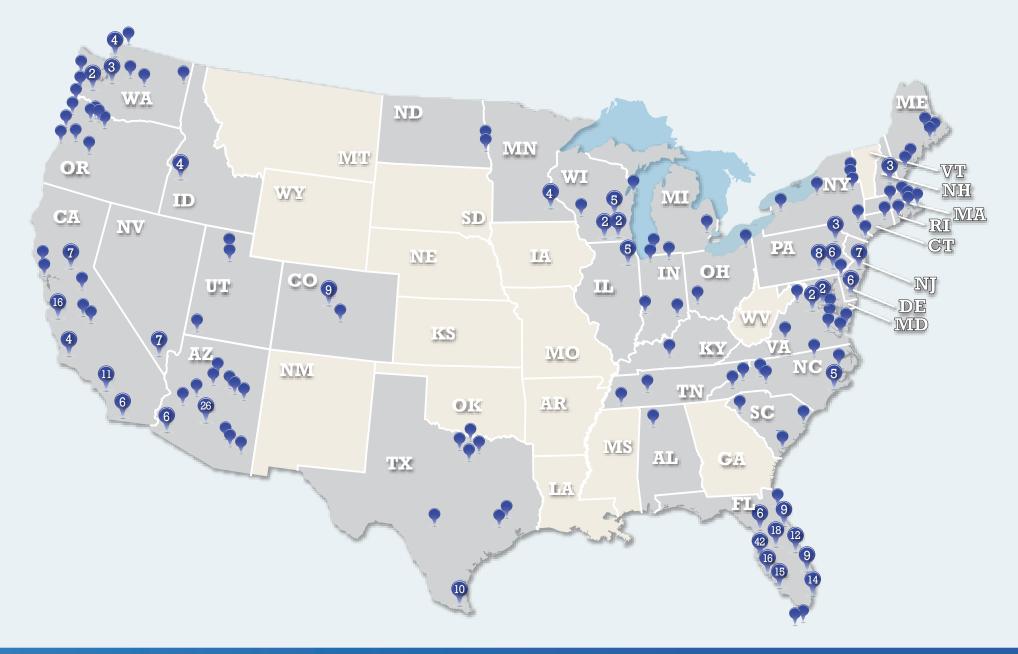


## **Our Story**

- One of the nation's largest real estate networks with 413 properties containing 156,655 sites in 33 states and British Columbia
- Unique business model
  - Own the land
  - ► Low maintenance costs/customer turnover costs
  - ► Lease developed sites
- High-quality real estate locations
  - ► More than 90 properties with lake, river or ocean frontage
  - ► More than 120 properties within 10 miles of coastal United States
  - Property locations are strongly correlated with population migration
  - ► Property locations in retirement and vacation destinations
- Stable, predictable financial performance and fundamentals
  - ► Balance sheet flexibility
- In business for over 50 years



# **Property Locations**





# **Property Locations**





## Steady, Predictable Revenue Streams

## **Property Operating Revenue Buckets** (2)

Approximately **90%** of revenue is derived from stable, annual sources

## **Property/Site composition**(1)

- 204 MH communities
  - ▶ 74,200 sites
- 198 RV resorts
  - ▶ 80,100 sites
    - Annual 30,600
    - Seasonal 10,700
    - Transient 14,100
    - Membership sites 24,600
- 11 Marinas
  - ▶ 2,300 sites





<sup>(1)</sup> Property and site counts presented as of March 31, 2020.

<sup>(2)</sup> Property operating revenue buckets reflect trailing twelve months as of March 31, 2020.

## **Our Lifestyle Options**

- Customers own the units they place on our sites
  - ► Manufactured homes
  - ► Resort cottages (park models)
  - ► Recreational vehicles
- We offer a lifestyle and a variety of product options to meet our customers' needs
- We seek to create long-term relationships with our customers

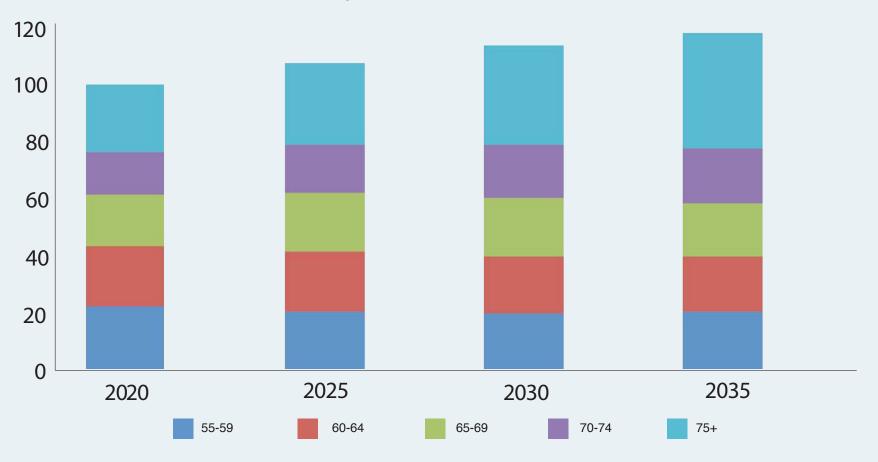




## **Favorable Customer Demographics**

- The population of people age 55 and older in the U.S. is expected to grow 18% from 2020 to 2035
- Roughly 10,000 Baby Boomers will turn 65 every day through 2030





#### **New Residents**

MH ► Average age: 57 years

**RV** ► Average age: 55 years



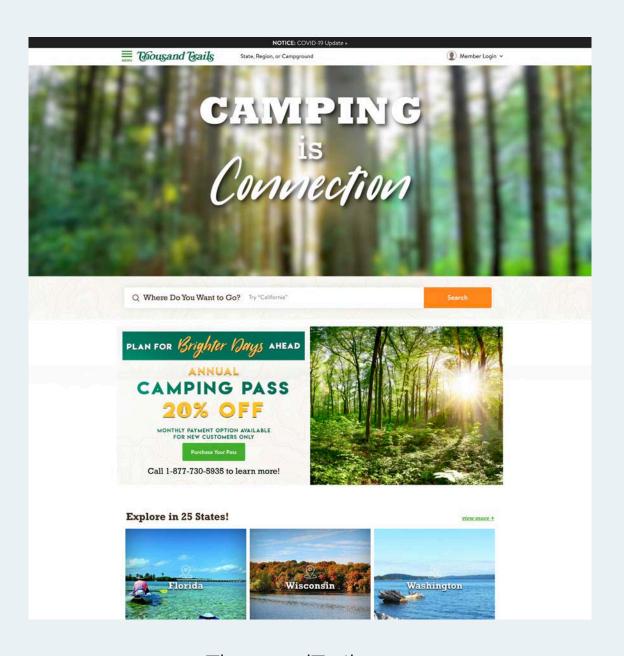
# **Digital Marketing Strategy**



myMHcommunity.com



RVontheGo.com



ThousandTrails.com

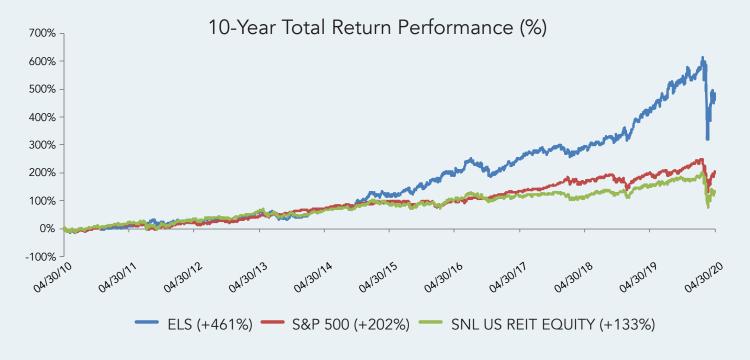


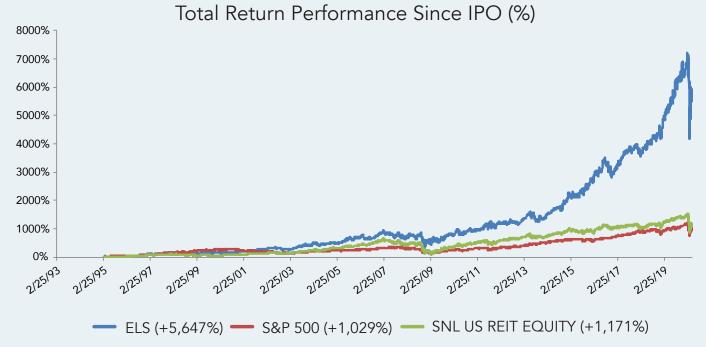
## **Track Record**

Item IPC	O Year - 1993	2019
Properties	41	413
Sites	12,312	156,513
States	16	33
Net Income Per Share - Fully Diluted	\$0.15	\$1.54
FFO Per Share - Fully Diluted (1)	\$0.23	\$2.11
Normalized FFO Per Share - Fully Diluted	(1) \$0.23	\$2.09
Common Stock Price (2)	\$3.22	\$70.39
Enterprise Value (3)	\$296 million	\$16 billion
Dividend Paid Cumulative (4)	-	\$13.48
Cumulative Total Return (5)	-	6,564%
S&P 500 Total Return (5)	-	1,145%

#### Notes:

- (1) See pages 22 and 23 for the reconciliation and definition of FFO and Normalized FFO. The 1993 amount was determined from amounts presented in the 1996 Form 10-K.
- (2) The 1993 stock price is adjusted for stock splits; the 2019 price is the closing price as of December 31, 2019.
- (3) The 2019 enterprise value as of December 31, 2019.
- (4) Source: S&P Global. Includes dividends paid from IPO date of February 25,1993 through December 31, 2019 and adjusted for stock splits.
- (5) Source: S&P Global from IPO through December 31, 2019 (calculation assumes common dividend reinvestment).





#### Notes:

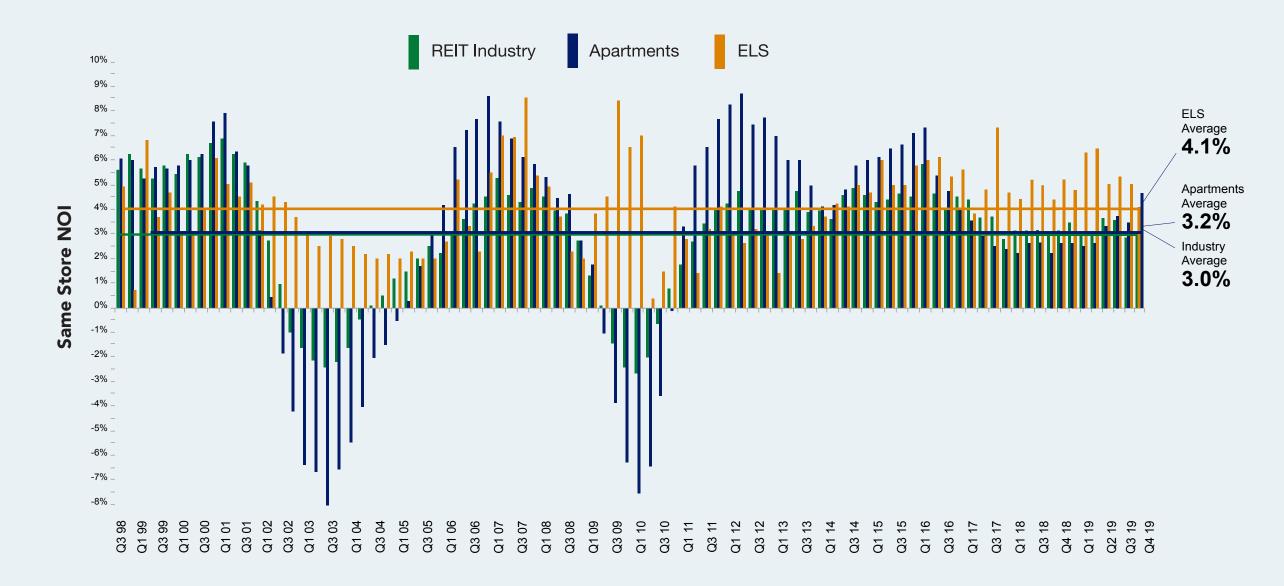
Source: S&P Global

- 1) Total return calculation assumes dividend reinvestment.
- 2) SNL US REIT Equity; Includes all publicly traded (NYSE, NYSE Amex, NASDAQ, OTC BB, Pink Sheets) Equity REITs in SNL's Coverage universe.
- 3) Stock price date from IPO through April 30, 2020.



## **Unique Business Model**

**Drives Sustained Long Term Outperformance** 





<sup>1)</sup> Source for Same Store NOI data: Citi Investment Research, April 2020. Earliest quarter collected by Citi is third quarter of 1998. "REIT Industry" includes an index of REITs across a variety of asset classes, including regional malls, shopping centers, multifamily, student housing, manufactured homes, self storage, office, industrial, mixed office and specialty.

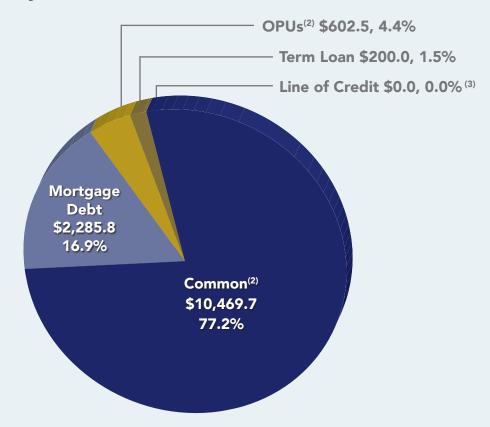


# **Capital Structure**

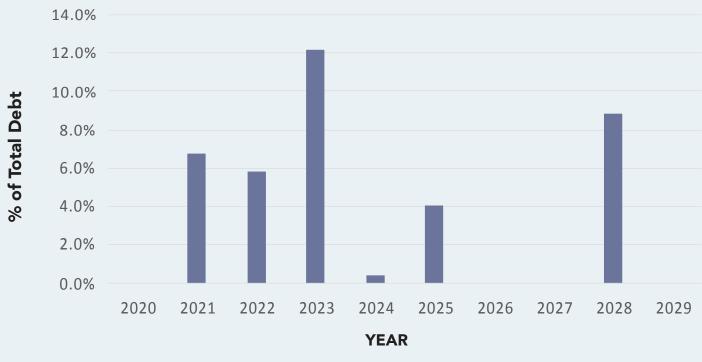
### Low Leverage Balance Sheet Provides Financial Flexibility

As of March 31, 2020 (in millions)

- Total enterprise value is \$13.6 billion
- \$400 million line of credit
- Debt to enterprise value is 18.3%
- Total Debt/Adjusted EBITDAre is 4.9x<sup>(1)</sup>







Average Years to Maturity

4.1%

Weighted Average Interest Rate

31%

% of Debt that is Fully Amortizing

Notes:



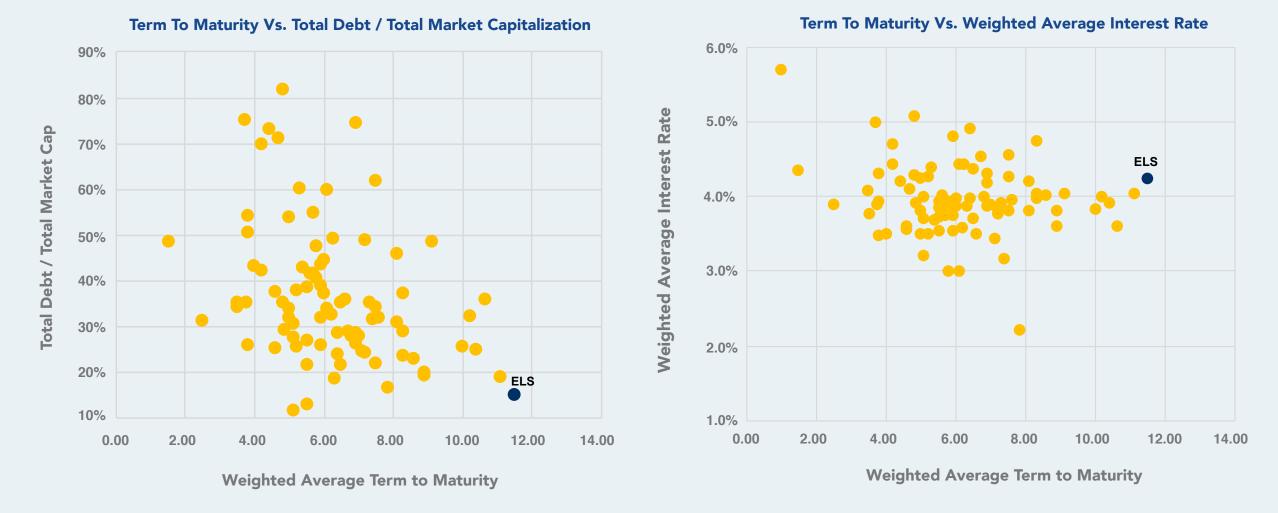
<sup>(1)</sup> See page 24 and 25 for the reconciliation and definition of Adjusted EBITDAre

<sup>(2)</sup> Based on the stock price as of March 31, 2020.

<sup>(3) \$50.0</sup>M balance as of May 31, 2020

## **Transformative Debt Strategy**

- Weighted average term to maturity is approximately double the REIT average (1)
  - ► Weighted average interest rate in line with the REIT average (2)
- Low leverage creates financial flexibility





Notes:

Source: S&P Global

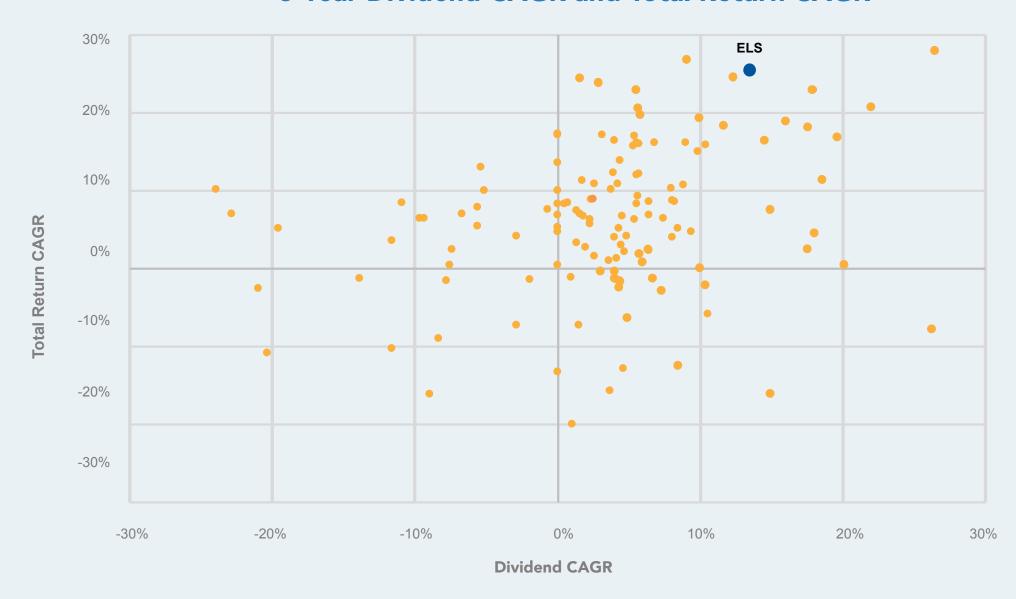
<sup>(1)</sup> Includes all publicly traded U.S. Equity REITs in S&P Global's coverage universe that reported weighted average term to maturity for their most recent year as of April 2020. ELS as of the year ended December 31, 2019.

<sup>(2)</sup> Includes all publicly traded U.S. Equity REITs in S&P Global's coverage universe that reported weighted average interest rate for their most recent year as of April 2020. ELS as of the year ended December 31, 2019.

## **Dividend**

- Dividend growth
  - ► 5 year CAGR
    - ► ELS 14%<sup>(1)</sup>
    - ► REIT Average 3.3%<sup>(2)</sup>

## 5 Year Dividend CAGR and Total Return CAGR



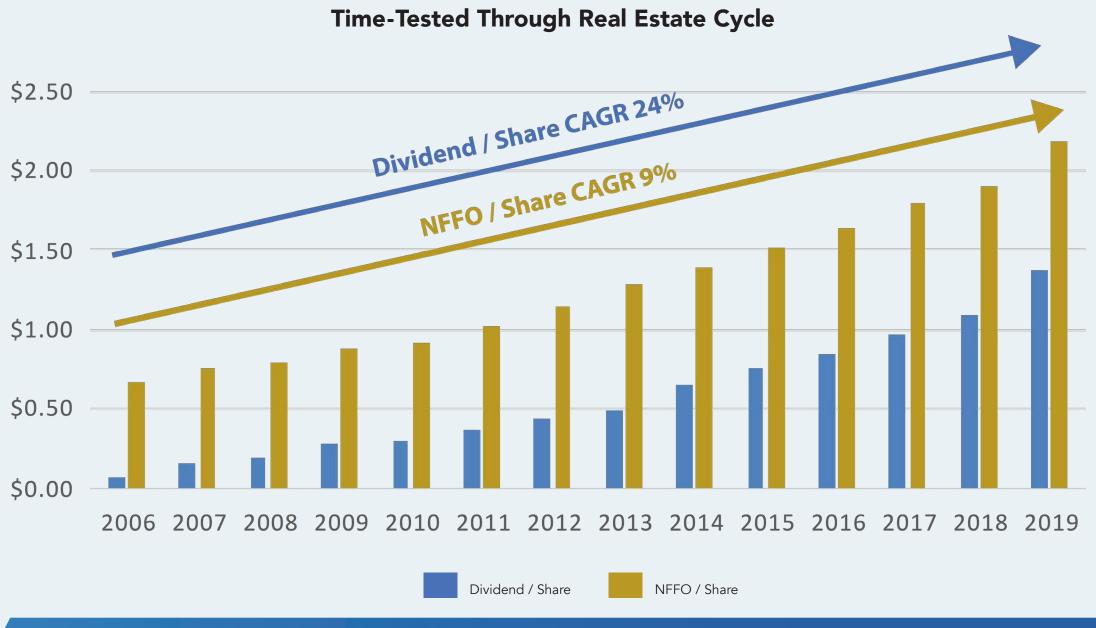
Notes:



<sup>(1)</sup> Compound annual growth rate through 2019.

<sup>(2)</sup> Source: S&P Global; Includes all publicly traded U.S. Equity REITs in S&P Global's coverage universe that declared regular dividends during the period January 1, 2014 through December 31, 2019.

## **Dividend and NFFO Growth**





# **Self Funding Business Model**

FFO funds committed capital with excess to support the purchase of new homes for sale or rent, expansions, and acquisition opportunities.

## **Expansion**



## **Acquisition**

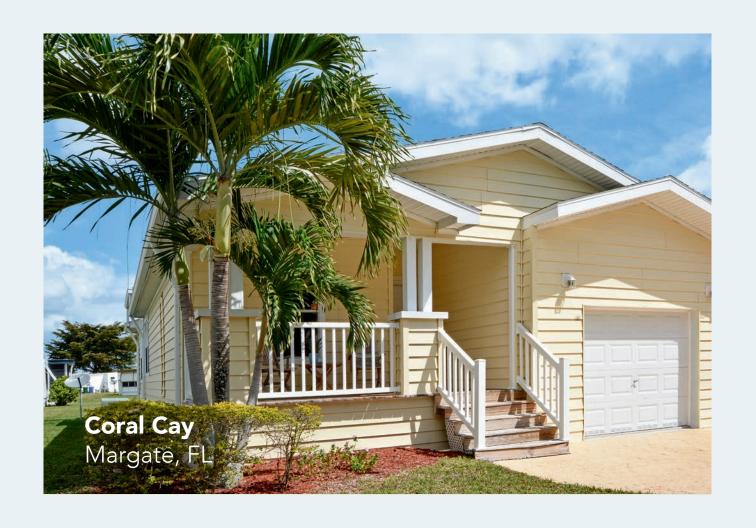


#### **Manufactured Home**





## **Manufactured Home Communities**

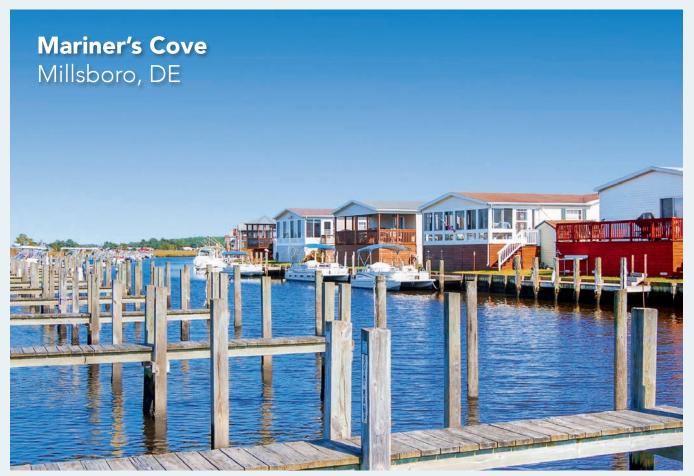






## **Manufactured Home Communities**

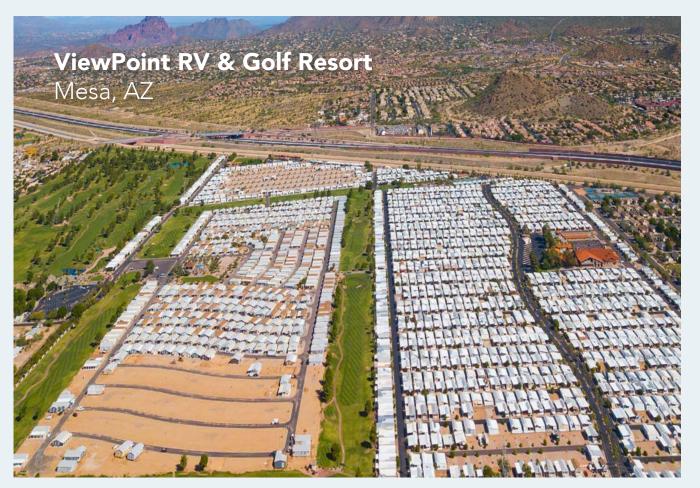






## **RV Resorts**







## **RV Resorts**







## **Safe Harbor Statement**

#### **Under the Private Securities Litigation Reform Act of 1995:**

The forward-looking statements contained in this presentation are subject to certain economic risks and uncertainties described under the heading "Risk Factors" in our 2019 Annual Report on Form 10-K and our Quarterly Report on Form 10-Q for the quarter ended March 31, 2020 (The "Q1 Quarterly Report"). See our Q1 Quarterly Report for the full text of our forward-looking statements. We assume no obligation to update or supplement forward-looking statements that become untrue because of subsequent events.

## **Non-GAAP Financial Measures**

Net Income to FFO and Normalized FFO Reconciliation (in millions)

	2014	2015	2016	2017	2018	2019
Net income available for common stockholder	\$118.7	\$130.1	\$164.0	\$189.9	\$212.6	\$279.1
Income allocated to common OP units	10.5	11.1	13.9	12.8	13.8	16.8
Deferral of right-to-use contracts + sales revenue and commission, net	2.9	2.7	2.9	3.8	6.6	9.2
Depreciation and amortization	116.1	117.1	122.1	125.2	139.0	153.4
Depreciation on discontinued operations	_	_	_	_	_	_
Gain on real estate	(1.5)					(52.5)
FFO available for common stock and OP unit holders	246.7	261.0	302.9	331.7	372.0	406.0
Change in fair value of contingent consideration asset	(0.1)	_	_	_	_	_
Transaction costs	1.6	1.1	1.2	0.7	_	_
Early debt retirement	5.1	16.9	_	2.7	1.1	2.0
Litigation settlement, net	_	_	2.4	_	_	_
Insurance proceeds due to catastrophic weather event and other, net (1)	_	_	_	_	(5.2)	(6.2)
Preferred stock original issuance costs	-	-	-	0.8	_	-
Normalized FFO available for common stock and OP unit holders	\$253.3	\$279.0	\$306.5	\$335.9	\$367.9	\$401.8

#### Note



<sup>(1)</sup> Includes \$6.2 million and \$6.7 million of insurance recovery revenue from reimbursement for capital expenditures related to Hurricane Irma for the years ended December 31, 2019 and 2018 respectively. Also includes \$1.6 million related to settlement of a previously disclosed civil investigation by certain Californian District attorney for the quarter and year ended December 31, 2018.

## **Non-GAAP Financial Measures**

This presentation contains certain non-GAAP measures used by management that we believe are helpful in understanding our business, as further discussed in the paragraphs below. We believe investors should review these non-GAAP measures, along with GAAP net income and cash flow from operating activities, investing activities and financing activities, when evaluating an equity REIT's operating performance. Our definitions and calculations of these non-GAAP financial and operating measures and other terms may differ from the definitions and methodologies used by other REITs and, accordingly, may not be comparable. These non-GAAP financial and operating measures do not represent cash generated from operating activities in accordance with GAAP, nor do they represent cash available to pay distributions and should not be considered as an alternative to net income, determined in accordance with GAAP, as an indication of our financial performance, or to cash flows from operating activities, determined in accordance with GAAP, as a measure of our liquidity, nor is it indicative of funds available to fund our cash needs, including our ability to make cash distributions.

**FUNDS FROM OPERATIONS (FFO).** We define FFO as net income, computed in accordance with GAAP, excluding gains or losses from sales of properties, depreciation and amortization related to real estate, impairment charges and adjustments to reflect our share of FFO of unconsolidated joint ventures. Adjustments for unconsolidated joint ventures are calculated to reflect FFO on the same basis. We compute FFO in accordance with our interpretation of standards established by the National Association of Real Estate Investment Trusts ("NAREIT"), which may not be comparable to FFO reported by other REITs that do not define the term in accordance with the current NAREIT definition or that interpret the current NAREIT definition differently than we do. We receive non-refundable upfront payments from membership upgrade contracts. In accordance with GAAP, the non-refundable upfront payments and related commissions are deferred and amortized over the estimated membership upgrade contract term. Although the NAREIT definition of FFO does not address the treatment of non-refundable upfront payments, we believe that it is appropriate to adjust for the impact of the deferral activity in our calculation of FFO.

**NORMALIZED FUNDS FROM OPERATIONS (NORMALIZED FFO).** We define Normalized FFO as FFO excluding the following non-operating income and expense items: a) gains and losses from early debt extinguishment, including prepayment penalties and defeasance costs, and b) other miscellaneous non-comparable items. Normalized FFO presented herein is not necessarily comparable to Normalized FFO presented by other real estate companies due to the fact that not all real estate companies use the same methodology for computing this amount.

We believe that FFO and Normalized FFO are helpful to investors as supplemental measures of the performance of an equity REIT. We believe that by excluding the effect of gains or losses from sales of properties, depreciation and amortization related to real estate and impairment charges, which are based on historical costs and which may be of limited relevance in evaluating current performance, FFO can facilitate comparisons of operating performance between periods and among other equity REITs. We further believe that Normalized FFO provides useful information to investors, analysts and our management because it allows them to compare our operating performance to the operating performance of other real estate companies and between periods on a consistent basis without having to account for differences not related to our operations. For example, we believe that excluding the early extinguishment of debt, and other miscellaneous noncomparable items from FFO allows investors, analysts and our management to assess the sustainability of operating performance in future periods because these costs do not affect the future operations of the properties. In some cases, we provide information about identified non-cash components of FFO and Normalized FFO because it allows investors, analysts and our management to assess the impact of those items.



## **Non-GAAP Financial Measures Continued**

EARNINGS BEFORE INTEREST, TAX, DEPRECIATION AND AMORTIZATION FOR REAL ESTATE (EBITDAre) AND ADJUSTED EBITDAre. We define EBITDAre as net income or loss excluding interest income and expense, income taxes, depreciation and amortization, gains or losses from sales of properties, impairments charges, and adjustments to reflect our share of EBITDAre of unconsolidated joint ventures. We compute EBITDAre in accordance with our interpretation of the standards established by NAREIT, which may not be comparable to EBITDAre reported by other REITs that do not define the term in accordance with the current NAREIT definition or that interpret the current NAREIT definition differently than we do. We receive non-refundable upfront payments from membership upgrade contracts. In accordance with GAAP, the non-refundable upfront payments and related commissions are deferred and amortized over the estimated customer life. Although the NAREIT definition of EBITDAre does not address the treatment of nonrefundable upfront payments, we believe that it is appropriate to adjust for the impact of the deferral activity in our calculation of EBITDAre. We define Adjusted EBITDAre as EBITDAre excluding non-operating income and expense items, such as gains and losses from early debt extinguishment, including prepayment penalties and defeasance costs, and other miscellaneous non-comparable items. We believe that EBITDAre and Adjusted EBITDAre may be useful to an investor in evaluating our operating performance and liquidity because the measures are widely used to measure the operating performance of an equity REIT.



## **Non-GAAP Financial Measures Continued**

Consolidated Net Income to EBITDAre and Adjusted EBITDAre Reconciliations (in millions)

Trailing Twelve Months as of March 2		
Consolidated net income	<u>\$246.1</u>	
Interest income	(7.3)	
Membership upgrade sales upfront payments, deferred,	net 11.2	
Membership sales commissions, deferred, net	(1.2)	
Real estate depreciation and amortization	153.2	
Other depreciation and amortization	1.9	
Interest and related amortization	103.9	
Adjustments to our share of EBITDAre of unconsolidated	d joint ventures 2.4	
<b>EBITDAre</b>	<u>510.2</u>	
Early debt retirement	3.1	
Insurance proceeds due to catastrophic weather event and	other, net (5.9)	
Adjusted EBITDAre	<u>\$507.4</u>	











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